



**Board of Directors Meeting**  
**Thursday, April 20, 2023**  
**9:00 a.m.**

Holiday Inn Salem, 3301 Market Street, Salem 97301  
Lost Lake Meeting Room

Agenda

- I. Call to Order – Jerry Anderson, Manulife Investment Management
- II. Welcome and Introductions

<p><b>Public Hearing on Proposed Fiscal Year 2023-24 Budget</b></p>
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- III. Approval of Minutes
- IV. Staff and Board Reports
  - Executive Director's Report
  - Chair's Report
  - Items from Board Members
  - Staff Reports
- V. Public Comment
- VI. Financial Reports – Kathy Storm, OFRI
- VII. Action Items
  - New Advertising for 2024  
Jordan Benner, OFRI  
Alexis Wong and John Plymale, Gard Communications
  - OFRI Forest Products Harvest Tax Rate for 2024  
Jim Paul

- Adjustment to OFRI Tax Ceiling  
Jim Paul
  - Adopt FY 2023-24 Budget  
Jim Paul
  - Discussion of OFRI Special Report for Fiscal Year 2023-24  
Julie Woodward, OFRI
  - Private Forest Accord Video Series  
Jordan Benner, OFRI
- VIII. Reports
- Private Forest Accord
    - Special Report, Inka
    - Video Series, Jordan
    - Outreach, Julie
  - 2024 Board Meeting Schedule  
Kathy Storm
- IX. Strategic Planning Focus Group Session  
Chris Harder, Coraggio Group
- X. Adjourn

This meeting will be held in a facility that is accessible for persons with disabilities. If you need assistance to participate in this meeting due to a disability, please notify Kathy Storm at [storm@ofri.org](mailto:storm@ofri.org) at least two working days prior to the meeting.



OREGON FOREST RESOURCES INSTITUTE  
BOARD OF DIRECTORS MEETING

Holiday Inn Express  
25425 SW 95<sup>th</sup> Avenue, Wilsonville

January 19, 2023

Meeting Minutes

Members present:

Jerry Anderson, Manulife Investment Management  
Jennifer Beathe, Starker Forests, Inc.  
Paul Betts, Miami Alternatives, LLC  
Gordon Culbertson, Whitewater Forests, LLC  
Tom DeLuca, Oregon State University  
Mike Hicks, IAM-AW District W24  
Garren Hitner, Century Forest Management  
Dan Newton, Newton Timber  
Brian Trenholm, Weyerhaeuser Company

Staff:

Inka Bajandas  
Jordan Benner  
Norie Dimeo-Ediger  
Rikki Heath  
Jim Paul  
Kathy Storm

9755 SW Barnes Rd., Suite 210  
Portland, OR 97225  
971-673-2944  
971-673-2946 facsimile

Guests:

Sara Duncan, Oregon Forest Industries Council  
Kristin Rasmussen, Hampton Lumber & Family Forests  
Madeleine Thompson Rudolph, Thompson Tree Farm

## **CALL TO ORDER**

The meeting was called to order by Chair Jerry Anderson at 9:03 a.m.

Executive Director Jim Paul welcomed all attending and thanked Kristin Rasmussen and Madeleine Thompson Rudolph for attending the meeting.

## **APPROVAL OF MINUTES**

**Motion: Jennifer Beathe moved to approve the October 20, 2022 board meeting minutes. The motion was seconded by Brian Trenholm. Voting for the motion: Jerry Anderson, Jennifer Beathe, Paul Betts, Gordon Culbertson, Mike Hicks, Garren Hitner, Dan Newton and Brian Trenholm. Voting against the motion: none. Motion passed.**

## **STAFF AND BOARD REPORTS**

### **Executive Director**

- The legislative session has begun and at this time there are three bills (HB 2298, HB 3019 and HB 3025) related to OFRI. Two focus specifically on OFRI and the third is a broader bill.
- After issuing an RFP for strategic planning, two proposals were received. An evaluation team will grade the proposals and award the contract.
- Staff recently became aware of Wikipedia's page on OFRI, which is inaccurate and has biased information. Staff inquired with Wikipedia and learned that they will not accept direct source information and rely on third parties for updates.
- Staff is proposing that all future board meetings, except the October meeting, be in Salem. Board members agreed.

### **Board Chair**

- Chair Anderson feels that OFRI is in a better legislative position today than it was in 2021. The conservation community wants to cut OFRI's advertising and add additional positions to the board of directors.

### **Board Members**

- Jennifer Beathe thanked staff for producing outstanding publications.

### **K-12 Education**

- **Natural Resources CTE High School Educators Conference:** The conference has been held virtually for the last two years but this year more than 100 teachers attended in person, on December 14, at the Oregon Garden. Traditionally, the conference agenda is driven by session topics received from a "request for proposals," however for the 2022 conference, staff asked researchers from Oregon State University (OSU) to pair up with community

college faculty members to deliver a session together. The OSU researcher presented their findings, and then a community college faculty member modeled a lesson that aligned with the research. The idea was to give high school teachers the latest information on current issues and research trends, as well as insights into how to apply that information in their classrooms to support student learning. OFRI worked closely with the Oregon Natural Resources Education Program (ONREP) to design and deliver the conference. The conference is a requirement of the Oregon Department of Education for schools that have an accredited Natural Resources Program of Study.

- **Inside Oregon's Forests:** Staff are in the process of updating the high school forestry curriculum, *Inside Oregon's Forests*. The edits will reflect the changes in forestry issues, priorities and research trends identified by the Oregon Forest Literacy Plan Advisory Committee in November, 2021, when staff updated the forest literacy plan.
- **Professional Development for Teachers:** Staff will be participating in several professional development events, including the Natural Resource Education Early Career Teacher Conference and several workshops in partnership with ONREP.
- **Oregon Logging Conference:** Staff will participate in the fourth annual Future Forestry Workers Career Day and have a table with OFRI materials for teachers and students.
- **Envirothon Training:** The training was held at the Oregon Garden on December 15, with 50 teachers in attendance. The goal of the half-day training is to familiarize teachers with the Envirothon "Current Issue" so they can prepare their students for the competition. Environmental Educator Rikki Heath found experts in the field who identified important concepts students should be familiar with about this year's issue, "Adapting to a Changing Climate". Heath also spent time researching climate change and put together a resource guide to support student learning for the Current Issue test and the oral presentation portion of the competition, where students assess a situation and present a solution. Thanks to OSU, staff found great presenters for the conference, including three extension specialists (in marine, agricultural and forestry) and the head of the Oregon Climate Change Research Institute.
- **PAWS (Plants, Animals, Water, Soil) Outdoor School:** Recently, OFRI has taken a more active role in the PAWS Outdoor School. Staff is working with program partners to redesign the *Nature Notes* journal used by students during outdoor school. Heath has been working with Cawood Communications to ensure that the journal will be ready for spring PAWS Outdoor School programs.

### Public Education

- **Oregon Forest Facts, 2023-24 Edition:** The *Oregon Forest Facts, 2023-24 Edition*, has been published. In addition to updated stats on timber harvest levels, lumber and plywood production, fire season trends, and forest sector employment and wages, the new edition includes information about the Private Forest Accord and associated changes to the Oregon Forest Practices Act, and the economic impact from the 2020 Labor Day fires to Oregon's forest sector.

Staff received printed copies of the new *Oregon Forest Facts* this week and began distributing boxes of the booklets to partner organizations to help get copies into the hands

of Oregonians across the state. Staff is also marketing the newly updated publication with a news release that went out to our partners and Oregon media outlets, a social media campaign featuring charts and graphics with stats from the new *Oregon Forest Facts*, and an article in the OFRI e-newsletter.

- **Private Forest Accord Special Report:** Bajandas has completed the bulk of the research and interviews needed for OFRI's special report and is in the process of writing it. The plan is to publish the report in the spring, to coincide with when OFRI's educational media about the Private Forest Accord starts to run again.
- **Social media intern:** Staff is hiring a new social media intern to help OFRI manage and develop content for our social media accounts. His name is Trey Pokorney, and he's a University of Oregon student studying business administration, marketing and multimedia. Staff members were very impressed with Trey's interview for the position, and are excited to see the fresh perspective and new ideas he brings to help enhance OFRI's social media presence. He will work for us part-time, remotely, for the duration of the internship.
- **OregonForestFacts.org:** To accompany the release of Oregon Forest Facts, staff has completely updated our OregonForestFacts.org website. All of the information from the printed piece is available on the website, along with the charts and graphs from the publication.
- **Web updates:** Staff has also packaged all of the graphics from the new Oregon Forest Facts into a new web gallery on our main website. Each graphic from the publication is available to download in both a low-resolution and high-resolution file, to be added to anyone's presentation, newsletter or other communications.
- **About OFRI video:** Staff got in front of the camera last quarter to update a video, which was created some time ago and details OFRI and our educational programs. The video explores our funding and budget, and highlights key programs and the staff members who help run them. It's five minutes long and, hopefully, will be shared with anyone needing a refresher about OFRI, our funding or our programs.
- **Educational media:** As proposed at the last board meeting, staff is moving forward with the exploration of new reforestation messaging for new spots in the spring of 2024. Agency work and board working group input has led us to today's discussion. The results of the board discussion will lead us into script exploration and, eventually, testing.

**Landowner Education** (Julie Woodward was at the REAL Oregon leadership program, so Jim Paul delivered her report)

- **Oregon Forest Practices Act: Illustrated Manual:** OFRI has begun the process of revising the illustrated manual with the newly adopted rules. This will take approximately one year to complete.
- **Private Forest Accord trainings:** In February, the Oregon Forest Industries Council (OFIC) is hosting a few workshops for professional foresters on the new rules. OFRI is a sponsor of the workshops and Woodward is working with OFIC staff on the event.
- **Starker Lecture Series:** OSU's lecture series begins on January 25, with Bill Robbins. There will be a lecture each month through May.
- **Associated Oregon Loggers:** The Associated Oregon Loggers Convention is this weekend. OFRI will have a display and staff present at the event.

- **OSU Tree Schools:** Staff will be attending and teaching at Tree School Lane County on March 4, and Tree School Clackamas County on March 25. OFRI is encouraging landowners to take advantage of these valuable educational opportunities.
- **Staffing update:** The Manager of Forest Landowner Education position just closed, and staff is planning to conduct interviews for the position in February.

## **PUBLIC COMMENT**

Sara Duncan, Oregon Forest Industries Council, recommended that staff track HB 2087: Forest Products Harvest Tax Rate Bill.

## **FINANCIAL REPORT**

Senior Manager, Business Operations Kathy Storm reviewed financial reports through September, noting the first forest products harvest tax payment was \$1.47 million. This higher-than-expected payment is due to a late payment posted by Oregon Department of Revenue.

## **ACTION ITEMS**

Senior Manager, Public Outreach Jordan Benner introduced Ken Everett and Mike Bondi of Forests Forever. Bondi provided a history on Hopkins Demonstration Forest, their mission, and future plans. Everett presented a funding proposal for two new interpretive panels to explain the important role of pond and wetland areas in a managed forest.

**Motion: Dan Newton moved to approve \$9,753 from the Fiscal Year 2022-23 New Opportunities budget for the Hopkins Demonstration Forest interpretive panels. The motion was seconded by Paul Betts. Voting for the motion: Jerry Anderson, Jennifer Beathe, Paul Betts, Gordon Culbertson, Mike Hicks, Garren Hitner, Dan Newton and Brian Trenholm. Voting against the motion: none. Motion passed.**

Chair Anderson reported that the Nominations Working Group solicited applications for Class 1, 2 and 3 positions, resulting in applications received from Madeleine Thompson Rudolph, Mark Giustina and Kristin Rasmussen, respectively.

**Motion: Jerry Anderson moved to recommend the following candidates to the State Forester for reappointment. The motion was seconded by Gordon Culbertson. Voting for the motion: Jerry Anderson, Jennifer Beathe, Paul Betts, Gordon Culbertson, Mike Hicks, Garren Hitner, Dan Newton and Brian Trenholm. Voting against the motion: none. Motion passed.**

- **Class 1: Appoint Madeleine Thompson Rudolph, Thompson Tree Farm**
- **Class 2: Appoint Mark Giustina, Giustina Land & Timber Co LLC**
- **Class 3: Appoint Kristin Rasmussen, Hampton Lumber & Family Forests**

Executive Director Paul announced that Chair Anderson is interested in serving another term and Dan Newton is interested in the Vice Chair position for the 2023 calendar year. Paul asked for further nominations from the floor; no further nominations were received. Ballots were distributed

to voting board members resulting in eight unanimous votes for Jerry Anderson as Chair, and eight unanimous votes for Dan Newton as Vice Chair.

Executive Director Paul thanked budget working group members Jerry Anderson, Paul Betts, Dan Newton and Brian Tremholm for their assistance with the budget. Paul walked board members through the Fiscal Year 2023-24 draft budget, including proposed pie-chart program percentages and the program budget. There was consensus among board members.

## **REPORTS**

Executive Director Paul reviewed proposed 2023 calendar year working group assignments and asked board members for feedback.

Manager Benner introduced John Plymale and Alexis Wong of Gard Communications. Plymale and Wong reviewed messaging strategies for OFRI's Spring, 2024 advertising campaign. The main message is "Oregon loves its forests – that's why we make reforestation a priority. This gives Oregonians more than just trees. It's about maintaining healthy forests for the future, supporting renewable building products, and sustaining environmental benefits for generations to come." Benner will review scripts at the April board meeting.

## **ADJOURNMENT**

The meeting adjourned at 1:42 p.m.

Respectfully submitted,



Kathy Storm  
Board Administrator





OREGON FOREST RESOURCES INSTITUTE  
BOARD OF DIRECTORS MEETING  
Video Conference Call

March 16, 2023

Meeting Minutes

Members Present:

Jerry Anderson, Manulife Investment Management  
Jennifer Beathe, Starker Forests, Inc.  
Paul Betts, Miami Alternatives, LLC  
Gordon Culbertson, Whitewater Forests, LLC  
Kris Elliott, Oregon State University Extension  
Mark Giustina, Giustina Land & Timber Co. LLC  
Garren Hitner, Century Forest Management  
Dan Newton, Newton Timber  
Kristin Rasmussen, Hampton Lumber & Family Forests  
Madeleine Thompson Rudolph, Thompson Tree Farm  
Brian Trenholm, Weyerhaeuser Company

Staff:

Inka Bajandas  
Norie Dimeo-Ediger  
Jim Paul  
Kathy Storm

Guests:

Kyle Abraham, Oregon Department of Forestry  
Sara Duncan, Oregon Forest Industries Council

**CALL TO ORDER**

The meeting was called to order by Chair Jerry Anderson at 9:01 a.m. Chair Anderson welcomed new board members Mark Giustina, Kristin Rasmussen and Madeleine Thompson Rudolph to the board and asked them to provide a brief background.

**EXECUTIVE DIRECTOR OPENING REMARKS**

- Executive Director Jim Paul welcomed new board members and noted that today’s virtual meeting is being held specifically to discuss the proposed Fiscal Year 2023-24 budget.
- Director Paul thanked the budget working group (Jerry Anderson, Paul Betts, Dan Newton and Brian Trenholm) for their work reviewing and providing input into the proposed budget.
- The April 20 board meeting will be at the Holiday Inn, Salem, and the October meeting will be in Newport.

**PUBLIC COMMENT**

None

**ACTION ITEM**

Executive Director Paul reviewed the proposed Fiscal Year 2023-24 budget. The proposed budget will go out for public review, and there will be a public hearing at the April 20 board meeting to adopt the proposed budget.

**Motion: Paul Betts moved to approve the proposed Fiscal Year 2023-24 budget as presented. The motion was seconded by Jennifer Beathe. Voting for the motion: Jerry Anderson, Jennifer Beathe, Paul Betts, Gordon Culbertson, Mark Giustina, Garren Hitner, Dan Newton, Kristin Rasmussen, Madeleine Thompson Rudolph and Brian Trenholm. Voting against the motion: none. Motion passed.**

**PUBLIC COMMENT**

None

**ADJOURNMENT**

The meeting adjourned at 9:48 a.m.

Respectfully submitted,



Kathy Storm  
Board Administrator

**OREGON FOREST RESOURCES INSTITUTE**  
**2022-23**  
**FINANCIAL MANAGEMENT REPORT**

**December 2022**

	<u>APPROVED FY 2022-23</u>	<u>CURRENT MONTH</u>	<u>ACTUAL YTD</u>	<u>FY 2022-23 YEAR END PROJECTION</u>	<u>(UNDER) OVER</u>
<b><u>REVENUE</u></b>					
BEGINNING BALANCE 7/1/2022	\$ 2,916,787			\$ 2,681,244 *	\$ (235,543)
REVENUE - SALES/OTHER	-	-	815	-	-
INTEREST	20,000	-	28,608	50,000	30,000
HARVEST TAX	4,036,480	-	2,520,297	4,440,600	404,120
TOTAL REVENUE	\$ 6,973,267	\$ -	\$ 2,549,720	\$ 7,171,844	\$ 198,577
<b><u>EXPENDITURES</u></b>					
<b><u>PERSONAL SERVICES</u></b>					
SALARY & WAGES	\$ 978,253	\$ 64,480	\$ 328,629	\$ 910,083	\$ (68,170)
OTHER PERSONNEL EXPENSES	568,137	33,107	207,191	540,322	(27,815)
TOTAL PERSONAL SERVICES	\$ 1,546,390	\$ 97,587	\$ 535,819	\$ 1,450,405	\$ (95,985)
<b><u>SERVICES AND SUPPLIES</u></b>					
AGENCY SERVICES AND SUPPLIES	\$ 328,250	\$ -	\$ 33,534	\$ 263,352	\$ (64,898)
DUES AND SUBSCRIPTIONS	14,723	-	1,465	14,373	(350)
EMPLOYEE RECRUIT., WELLNESS & SAFETY	800	-	1,734	1,734	934
EMPLOYEE TRAINING	2,750	-	-	2,750	-
EXPENDABLE PROPERTY	20,520	-	4,448	9,928	(10,592)
FACILITIES MAINTENANCE	500	-	-	250	(250)
FACILITIES RENTAL	126,131	-	39,621	131,431	5,300
GOVERNMENT SERVICE CHARGES	8,249	-	2,845	8,249	-
LEGAL SERVICES	30,000	-	8,978	20,000	(10,000)
OFFICE EXPENSES	29,958	-	7,703	25,858	(4,100)
OTHER SERVICES AND SUPPLIES	4,500	-	306	4,000	(500)
PROFESSIONAL SERVICES	1,530,950	-	185,632	1,372,350	(158,600)
PUBLICATIONS / ADVERTISING	1,267,050	-	260,269	1,207,316	(59,734)
TELECOMMUNICATIONS	22,064	-	5,419	15,376	(6,688)
TRAVEL – INSTATE	74,175	-	15,786	69,438	(4,737)
TRAVEL – OUT OF STATE	15,800	-	1,280	14,220	(1,580)
TOTAL SERVICES AND SUPPLIES	\$ 3,476,420	\$ -	\$ 569,021	\$ 3,160,625	\$ (315,795)
GRAND TOTAL EXPENDITURES	\$ 5,022,810	\$ 97,587	\$ 1,104,840	\$ 4,611,030	\$ (411,780)
REVENUE	\$ 6,973,267		\$ 2,549,720	\$ 7,171,844	\$ 198,577
EXPENDITURES	\$ 5,022,810		\$ 1,104,840	\$ 4,611,030	\$ (411,780)
ENDING BALANCE	\$ 1,950,457		\$ 1,444,879	\$ 2,560,814	\$ 610,357

\*Actual beginning balance, July 1, 2022

Vouchers - December 2022

<b>Voucher Number</b>	<b>Vendor</b>	<b>Description of Service</b>	<b>Amount</b>	<b>Date</b>
	No vouchers processed in December 2022			
		<b>TOTAL VOUCHERS - DECEMBER 2022</b>	\$ -	
		<b>TOTAL PERSONNEL SERVICES - DECEMBER 2022</b>	<u>\$ 97,587.44</u>	
		<b>GRAND TOTAL EXPENDITURES</b>	\$ 97,587.44	

**OREGON FOREST RESOURCES INSTITUTE**  
**2022-23**  
**FINANCIAL MANAGEMENT REPORT**

**January 2023**

	<b>APPROVED FY 2022-23</b>	<b>CURRENT MONTH</b>	<b>ACTUAL YTD</b>	<b>FY 2022-23 YEAR END PROJECTION</b>	<b>(UNDER) OVER</b>
<b><u>REVENUE</u></b>					
BEGINNING BALANCE 7/1/2022	\$ 2,916,787			\$ 2,681,244 *	\$ (235,543)
REVENUE - SALES/OTHER	-	-	815	-	-
INTEREST	20,000	10,828	39,436	50,000	30,000
HARVEST TAX	4,036,480	-	2,520,297	4,440,600	404,120
<b>TOTAL REVENUE</b>	<b>\$ 6,973,267</b>	<b>\$ 10,828</b>	<b>\$ 2,560,548</b>	<b>\$ 7,171,844</b>	<b>\$ 198,577</b>
	<b>APPROVED FY 2022-23</b>	<b>CURRENT MONTH</b>	<b>ACTUAL YTD</b>	<b>FY 2022-23 YEAR END PROJECTION</b>	<b>(UNDER) OVER</b>
<b><u>EXPENDITURES</u></b>					
<b><u>PERSONAL SERVICES</u></b>					
SALARY & WAGES	\$ 978,253	\$ 64,480	\$ 457,589	\$ 910,083	\$ (68,170)
OTHER PERSONNEL EXPENSES	568,137	33,111	240,302	540,322	(27,815)
<b>TOTAL PERSONAL SERVICES</b>	<b>\$ 1,546,390</b>	<b>\$ 97,591</b>	<b>\$ 697,891</b>	<b>\$ 1,450,405</b>	<b>\$ (95,985)</b>
<b><u>SERVICES AND SUPPLIES</u></b>					
AGENCY SERVICES AND SUPPLIES	\$ 328,250	\$ 17,430	\$ 50,964	\$ 263,352	\$ (64,898)
DUES AND SUBSCRIPTIONS	14,723	648	2,113	14,373	(350)
EMPLOYEE RECRUIT., WELLNESS & SAFETY	800	-	1,734	1,734	934
EMPLOYEE TRAINING	2,750	-	-	2,750	-
EXPENDABLE PROPERTY	20,520	3,968	8,416	9,928	(10,592)
FACILITIES MAINTENANCE	500	-	-	250	(250)
FACILITIES RENTAL	126,131	19,569	59,190	131,431	5,300
GOVERNMENT SERVICE CHARGES	8,249	445	3,290	8,249	-
LEGAL SERVICES	30,000	145	9,123	20,000	(10,000)
OFFICE EXPENSES	29,958	2,075	9,778	25,858	(4,100)
OTHER SERVICES AND SUPPLIES	4,500	-	306	4,000	(500)
PROFESSIONAL SERVICES	1,530,950	96,946	282,578	1,372,350	(158,600)
PUBLICATIONS / ADVERTISING	1,267,050	12,491	272,760	1,207,316	(59,734)
TELECOMMUNICATIONS	22,064	883	6,301	15,376	(6,688)
TRAVEL – INSTATE	74,175	5,264	21,050	69,438	(4,737)
TRAVEL – OUT OF STATE	15,800	-	1,280	14,220	(1,580)
<b>TOTAL SERVICES AND SUPPLIES</b>	<b>\$ 3,476,420</b>	<b>\$ 159,864</b>	<b>\$ 728,885</b>	<b>\$ 3,160,625</b>	<b>\$ (315,795)</b>
<b>GRAND TOTAL EXPENDITURES</b>	<b>\$ 5,022,810</b>	<b>\$ 257,455</b>	<b>\$ 1,426,776</b>	<b>\$ 4,611,030</b>	<b>\$ (411,780)</b>
REVENUE	\$ 6,973,267		\$ 2,560,548	\$ 7,171,844	\$ 198,577
EXPENDITURES	\$ 5,022,810		\$ 1,426,776	\$ 4,611,030	\$ (411,780)
ENDING BALANCE	\$ 1,950,457		\$ 1,133,772	\$ 2,560,814	\$ 610,357

\*Actual beginning balance, July 1, 2022

Vouchers - January 2023

Voucher Number	Vendor	Description of Service	Amount	Date
VPV23102	INKA BAJANDAS	TRAVEL EXPENSES: NOVEMBER 2022	\$ 51.25	1/3/2023
VPV23103	JORDAN BENNER	TRAVEL EXPENSES: OCTOBER-NOVEMBER 2022	938.70	1/3/2023
VPV23104	LEONORA DIMEO-EDIGER	TRAVEL EXPENSES: NOVEMBER 2022	183.50	1/3/2023
VPV23105	JULIE WOODWARD	TRAVEL EXPENSES: NOVEMBER 2022	551.66	1/3/2023
VPV23106	ACCURATE CORPORATE SERVICES INC	OFF-SITE STORAGE: DECEMBER 2022	505.44	1/3/2023
VPV23107	CAWOOD	PS 628-1032-12: NOVEMBER 2022	10,002.92	1/3/2023
VPV23108	LUCKY DUCK PRINT & PROMOTION	PRINTING: MORE THAN TREES	3,983.00	1/3/2023
VPV23109	NORTHWEST STAFFING RESOURCES	TEMPORARY HELP	689.28	1/3/2023
VPV23110	OREGON STATE UNIVERSITY	IGA 22-1002: JULY-SEPTEMBER 2022	60,108.84	1/3/2023
VPV23111	PACIFIC OFFICE AUTOMATION INC	COPIERS RENTAL: OCTOBER 2022	611.81	1/3/2023
VPV23112	PARALLEL PUBLIC WORKS INC	PS 628-1009-20: OCTOBER 2022	2,547.95	1/3/2023
VPV23113	PETERKORT CENTRE II LLC	LEASE: NOVEMBER 2022	7,711.32	1/3/2023
VPV23114	SERVER LOGIC CORPORATION	PS 628-1000-07: OCTOBER-NOVEMBER 2022	1,360.00	1/3/2023
VPV23115	SHI INTERNATIONAL CORP	MICROSOFT 365 LICENSES	3,902.70	1/3/2023
VPV23116	UNITED PARCEL SERVICE	UPS	261.31	1/3/2023
VPV23117	CANBY SCHOOL DISTRICT 86	BUS TRANSPORTATION	1,700.15	1/3/2023
VPV23118	KLAMATH CO SCH DIST	BUS TRANSPORTATION	562.20	1/3/2023
VPV23119	LOGOS PUBLIC CHARTER SCHOOL	BUS TRANSPORTATION	188.26	1/3/2023
VPV23120	CLACKAMAS CO SCH DIST 35	BUS TRANSPORTATION	95.24	1/3/2023
VPV23121	TILLAMOOK CO SCH DIST 56	BUS TRANSPORTATION	259.62	1/3/2023
VPV23122	SILVER FALLS SCHOOL DISTRICT 4	BUS TRANSPORTATION	555.75	1/3/2023
VPV23123	US BANK NATIONAL ASSOCIATION ND	SPOTS VISA: NOVEMBER 2022	3,789.50	1/3/2023
VPV23124	LEONORA DIMEO-EDIGER	TRAVEL EXPENSES: DECEMBER 2022	493.90	1/3/2023
VPV23125	LESLIE COMNES	PO62800-00010575: NOVEMBER 2022	308.75	1/3/2023
VPV23126	NORTHWEST STAFFING RESOURCES	TEMPORARY HELP	229.76	1/3/2023
VPV23127	OREGON SOCIETY OF AMERICAN FORESTERS	OSAF MEETING SPONSORSHIP	3,500.00	1/3/2023
VPV23128	PETERKORT CENTRE II LLC	LEASE: DECEMBER 2022	7,711.32	1/3/2023
VPV23129	UNITED PARCEL SERVICE	UPS	10.54	1/3/2023
VPV23130	SKILLCRAFT BUSINESS GRAPHICS INC	PRINTING: SOUNDS OF THE FOREST	5,287.00	1/3/2023
VPV23131	LANE CO SCH DIST 1	BUS TRANSPORTATION	486.10	1/3/2023
VPV23132	LINN CO SCH DIST 95C	BUS TRANSPORTATION	67.49	1/3/2023
VPV23133	JORDAN BENNER	TRAVEL EXPENSES: DEC 2022	153.75	1/20/2023
VPV23134	ERIKA HEATH	TRAVEL EXPENSES: DEC 2022	51.25	1/20/2023
VPV23135	JULIE WOODWARD	TRAVEL EXPENSES: DECEMBER 2022	289.39	1/20/2023
VPV23136	ACCURATE CORPORATE SERVICES INC	OFF-SITE STORAGE: JANUARY 2023	505.44	1/20/2023
VPV23137	AISLINN ADAMS	PO62800-005105: DECEMBER 2022	1,330.00	1/20/2023
VPV23138	CAFFERATA CONSULTING LLC	PS 628-1045-17: NOVEMBER-DECEMBER 2022	6,477.50	1/20/2023
VPV23139	CAWOOD	PS 628-1032-12: DECEMBER 2022	12,731.35	1/20/2023
VPV23140	ERICA FLEISHMAN	TEACHER WORKSHOP REIMBURSEMENT	61.25	1/20/2023
VPV23141	HEIDI NOORDIJK	TEACHER WORKSHOP REIMBURSEMENT	31.25	1/20/2023
VPV23142	NORTHWEST STAFFING RESOURCES	TEMPORARY HELP	459.52	1/20/2023
VPV23143	THE WILDLIFE SOCIETY	ANNUAL MEETING SPONSORSHIP	1,000.00	1/20/2023
VPV23144	OREGON GARDEN FOUNDATION	LEASE: OCTOBER-DECEMBER 2022	3,000.00	1/20/2023
VPV23145	OREGON SMALL WOODLANDS ASSOCIATION	CONVENTION SPONSORSHIP	5,000.00	1/20/2023
VPV23146	PACIFIC OFFICE AUTOMATION INC	COPIERS RENTAL: NOVEMBER 2022	588.59	1/20/2023
VPV23147	PORTLAND STATE UNIVERSITY FOUNDATION	SCIENCE EXPO SPONSORSHIP	220.00	1/20/2023
VPV23148	SHI INTERNATIONAL CORP	ADOBE PRO LICENSE	65.74	1/20/2023
VPV23149	SOCIETY OF AMERICAN FORESTERS	ADVERTISING	850.00	1/20/2023
VPV23150	WORD JONES INC	PS 628-1042-15: NOVEMBER 2022	600.00	1/20/2023
VPV23151	BHCS	TEACHER WORKSHOP REIMBURSEMENT	902.25	1/20/2023
VPV23152	THE COTTONWOOD SCHOOL OF CIVICS	BUS TRANSPORTATION	600.00	1/20/2023
VPV23153	OREGON STATE UNIVERSITY	TRAVEL REIMBURSEMENT: ALICIA CHRISTIANSEN	181.25	1/20/2023
VPV23154	CLACKAMAS CO SCH DIST 108	BUS TRANSPORTATION	397.83	1/20/2023
VPV23155	MARION CO SCH DIST 91	BUS TRANSPORTATION	294.30	1/20/2023
VPV23156	OAKRIDGE SCHOOL DIST 76	SUBSTITUTE REIMBURSEMENT	200.00	1/20/2023

Vouchers - January 2023

VPV23157	PORTLAND PUBLIC SCHOOLS	SUBSTITUTE REIMBURSEMENT	400.00	1/20/2023
VPV23158	MARION COUNTY SCHOOL DISTRICT 24J	SUBSTITUTE REIMBURSEMENT	400.00	1/20/2023
VPV23159	WASHINGTON CO SCH DIST 88J	BUS TRANSPORTATION	227.76	1/20/2023
VPV23160	JAMES T PAUL	TRAVEL EXPENSES: NOVEMBER-DECEMBER 2022	121.05	1/20/2023
BTTE2312	DEPARTMENT OF ADMINISTRATIVE SERVICES	PRINT: ANNUAL REPORT & BUSINESS CARDS	488.63	1/3/2023
BTTE2313	STATE OF OREGON DEPARTMENT OF JUSTICE	LEGAL SERVICES: NOVEMBER 2022	145.20	1/3/2023
BTTE2314	DEPARTMENT OF ADMINISTRATIVE SERVICES	MOTOR POOL & RISK MANAGEMENT	2,509.91	1/20/2023
BTTE2315	STATE OF OREGON SECRETARY OF STATE	RECORDS MANAGEMENT ASSESSMENT	260.75	1/31/2023
BTTE2316	DEPARTMENT OF ADMINISTRATIVE SERVICES	SOUNDS OF THE FOREST AND BUSINESS CARDS FEE	653.64	1/31/2023
CR002315	OREGON STATE TREASURY	BANK FEES: DEC 2022	11.00	1/23/2023
			<hr/>	
<b>TOTAL VOUCHERS - JANUARY 2023</b>			<b>\$ 159,863.86</b>	
<b>TOTAL PERSONNEL SERVICES - JANUARY 2023</b>			<b>\$ 97,591.49</b>	
			<hr/>	
<b>GRAND TOTAL EXPENDITURES</b>			<b>\$ 257,455.35</b>	

**OREGON FOREST RESOURCES INSTITUTE**  
**2022-23**  
**FINANCIAL MANAGEMENT REPORT**

**February 2023**

	<u>APPROVED FY 2022-23</u>	<u>CURRENT MONTH</u>	<u>ACTUAL YTD</u>	<u>FY 2022-23 YEAR END PROJECTION</u>	<u>(UNDER) OVER</u>
<b><u>REVENUE</u></b>					
BEGINNING BALANCE 7/1/2022	\$ 2,916,787			\$ 2,681,244 *	\$ (235,543)
REVENUE - SALES/OTHER	-	-	815	-	-
INTEREST	20,000	24,076	63,512	75,000	55,000
HARVEST TAX	4,036,480	1,035,689	3,555,986	4,440,600	404,120
TOTAL REVENUE	\$ 6,973,267	\$ 1,059,765	\$ 3,620,313	\$ 7,196,844	\$ 223,577
	<u>APPROVED FY 2022-23</u>	<u>CURRENT MONTH</u>	<u>ACTUAL YTD</u>	<u>FY 2022-23 YEAR END PROJECTION</u>	<u>(UNDER) OVER</u>
<b><u>EXPENDITURES</u></b>					
<b><u>PERSONAL SERVICES</u></b>					
SALARY & WAGES	\$ 978,253	\$ 65,668	\$ 523,256	\$ 910,083	\$ (68,170)
OTHER PERSONNEL EXPENSES	568,137	42,637	282,939	540,322	(27,815)
TOTAL PERSONAL SERVICES	\$ 1,546,390	\$ 108,305	\$ 806,196	\$ 1,450,405	\$ (95,985)
<b><u>SERVICES AND SUPPLIES</u></b>					
AGENCY SERVICES AND SUPPLIES	\$ 328,250	\$ 38,625	\$ 89,589	\$ 263,352	\$ (64,898)
DUES AND SUBSCRIPTIONS	14,723	621	2,734	14,373	(350)
EMPLOYEE RECRUIT., WELLNESS & SAFETY	800	-	1,734	1,734	934
EMPLOYEE TRAINING	2,750	5,000	5,000	2,750	-
EXPENDABLE PROPERTY	20,520	(373)	8,043	9,928	(10,592)
FACILITIES MAINTENANCE	500	-	-	250	(250)
FACILITIES RENTAL	126,131	16,815	76,005	131,431	5,300
GOVERNMENT SERVICE CHARGES	8,249	426	3,717	8,249	-
LEGAL SERVICES	30,000	-	9,123	20,000	(10,000)
OFFICE EXPENSES	29,958	3,917	13,695	25,858	(4,100)
OTHER SERVICES AND SUPPLIES	4,500	-	306	4,000	(500)
PROFESSIONAL SERVICES	1,530,950	139,356	421,934	1,372,350	(158,600)
PUBLICATIONS / ADVERTISING	1,267,050	17,825	290,586	1,207,316	(59,734)
TELECOMMUNICATIONS	22,064	5,171	11,472	15,376	(6,688)
TRAVEL – INSTATE	74,175	3,787	24,837	69,438	(4,737)
TRAVEL – OUT OF STATE	15,800	-	1,280	14,220	(1,580)
TOTAL SERVICES AND SUPPLIES	\$ 3,476,420	\$ 231,170	\$ 960,055	\$ 3,160,625	\$ (315,795)
GRAND TOTAL EXPENDITURES	\$ 5,022,810	\$ 339,475	\$ 1,766,251	\$ 4,611,030	\$ (411,780)
REVENUE	\$ 6,973,267		\$ 3,620,313	\$ 7,196,844	\$ 223,577
EXPENDITURES	\$ 5,022,810		\$ 1,766,251	\$ 4,611,030	\$ (411,780)
ENDING BALANCE	\$ 1,950,457		\$ 1,854,062	\$ 2,585,814	\$ 635,357

\*Actual beginning balance, July 1, 2022



Vouchers - February 2023

Voucher Number	Vendor	Description of Service	Amount	Date
VPV23161	INKA BAJANDAS	TRAVEL EXPENSES: JANUARY 2023	\$ 102.26	2/8/2023
VPV23162	LEONORA DIMEO-EDIGER	TRAVEL EXPENSES: JANUARY 2023	106.11	2/8/2023
VPV23163	ERIKA HEATH	TRAVEL EXPENSES: SEPTEMBER 2022	83.75	2/8/2023
VPV23164	LESLIE COMNES	PO 62800-00010575: DECEMBER 2022	3,895.00	2/8/2023
VPV23165	GARD EDWARDS-ALDRIDGE INC	PS 628-1057-21: NOVEMBER-DECEMBER 2022	16,089.85	2/8/2023
VPV23166	LOWELLS PRINT-INN INC	PRINTNG: ESTABLISHING & MANAGING FORESTS	4,191.00	2/8/2023
VPV23167	NORTHWEST STAFFING RESOURCES	TEMPORARY HELP	718.00	2/8/2023
VPV23168	PETERKORT CENTRE II LLC	LEASE: JANUARY 2023	7,711.32	2/8/2023
VPV23169	SERVER LOGIC CORPORATION	PS 628-1000-07: DECEMBER 2022	405.00	2/8/2023
VPV23170	OREGON SMALL WOODLANDS ASSOC	ADVERTISING	375.00	2/8/2023
VPV23171	JULIE WOODWARD	TRAVEL EXPENSES: JANUARY 2023	330.98	2/8/2023
VPV23172	US BANK NATIONAL ASSOCIATION ND	SPOTS VISA: DECEMBER 2022	8,711.90	2/8/2023
VPV23173	US BANK NATIONAL ASSOCIATION ND	SPOTS VISA: DECEMBER 2022	2,063.09	2/8/2023
VPV23174	ADMIN SCHOOL DISTRICT #1 DESCHUTES COUNTY	BUS TRANSPORTATION	76.79	2/8/2023
VPV23175	CASCADE S D #5	SUBSTITUTE REIMBURSEMENT	200.00	2/8/2023
VPV23176	JACKSON CO SCH DIST 6	BUS, SUBSTITUTE AND CONFERENCE REIMBURSEMENT	1,340.68	2/8/2023
VPV23177	LOGOS PUBLIC CHARTER SCHOOL	BUS TRANSPORTATION	369.78	2/8/2023
VPV23178	YAMHILL CO SCH DIST 29J	SUBSTITUTE REIMBURSEMENT	400.00	2/8/2023
VPV23179	LINN CO SCH DIST 95C	SUBSTITUTE REIMBURSEMENT	400.00	2/8/2023
VPV23180	WASHINGTON CO SCH DIST 88J	BUS TRANSPORTATION	111.38	2/8/2023
VPV23181	TILLAMOOK CO SCH DIST 9	SUBSTITUTE REIMBURSEMENT	400.00	2/8/2023
VPV23182	NEWTON FORESTRY LLC	TRAVEL EXPENSES: 2022	714.62	2/22/2023
VPV23183	JORDAN BENNER	TRAVEL EXPENSES: JANUARY 2023	56.33	2/17/2023
VPV23184	JULIE WOODWARD	TRAVEL EXPENSES: JANUARY 2023	330.98	2/17/2023
VPV23185	CAFFERATA CONSULTING LLC	PS 628-1045-17: JANUARY 2023	6,242.50	2/17/2023
VPV23186	CAWOOD	PS 628-1032-12: JANUARY 2023	17,559.08	2/17/2023
VPV23187	LESLIE COMNES	PO 628000-00010575: JANUARY 2023	7,291.25	2/17/2023
VPV23188	FORESTS FOREVER INC	GRANT 102-23	9,753.00	2/17/2023
VPV23189	GARD EDWARDS-ALDRIDGE INC	PS 628-1057-21: JANUARY 2023	6,082.50	2/17/2023
VPV23190	NORTHWEST STAFFING RESOURCES	TEMPORARY HELP	459.52	2/17/2023
VPV23191	OREGON AGRICULTURAL EDUC FOUNDATION	REALOREGON TUITION (WOODWARD)	5,000.00	2/17/2023
VPV23192	OREGON FOREST INDUSTRIES COUNCIL	PFA TRAINING SPONSORSHIP	5,000.00	2/17/2023
VPV23193	OREGON WOMEN IN TIMBER	PO 628000-00013933: DECEMBER 2022	4,707.00	2/17/2023
VPV23194	PACIFIC OFFICE AUTOMATION INC	COPIERS RENTAL: DECEMBER 2022	615.13	2/17/2023
VPV23195	PARALLEL PUBLIC WORKS INC	PS 628-1009-20: HOSTING	2,448.00	2/17/2023
VPV23196	SERVER LOGIC CORPORATION	PS 628-1000-07: JANUARY 2023	905.00	2/17/2023
VPV23197	SOCIETY OF AMERICAN FORESTERS	FOREST ED SPONSORSHIP	3,000.00	2/17/2023
VPV23198	US BANK NATIONAL ASSOCIATION ND	SPOTS VISA: JANUARY 2023	3,782.33	2/17/2023
VPV23199	CRATER LAKE ACADEMY INC	TEACHERS CONF REIMBURSEMENT	84.38	2/17/2023
VPV23200	KNAPPA CO SCH DIST 4	SUBSTITUTE REIMBURSEMENT	200.00	2/17/2023
VPV23201	LEBANON COMMUNITY SCHOOL DISTRICT #9	BUS TRANSPORTATION	176.80	2/17/2023
VPV23202	YAMHILL CO SCH DIST 40	SUBSTITUTE REIMBURSEMENT	400.00	2/17/2023
VPV23203	LEONORA DIMEO-EDIGER	TRAVEL EXPENSES: FEBRUARY 2023	83.84	2/28/2023
VPV23204	ERIKA HEATH	TRAVEL EXPENSES: FEBRUARY 2023	104.80	2/28/2023
VPV23205	TREYTON POKORNEY	TRAVEL EXPENSES: FEBRUARY 2023	107.42	2/28/2023
VPV23206	JULIE WOODWARD	TRAVEL EXPENSES: FEBRUARY-MARCH 2023	495.22	2/28/2023
VPV23207	ACCURATE CORPORATE SERVICES INC	OFF-SITE STORAGE: MARCH 2023	505.44	2/28/2023
VPV23208	BERNARD BOCHSLER	PS 628-1024-11: JANUARY-FEBRUARY 2023	1,241.83	2/28/2023
VPV23209	LESLIE COMNES	PO 62800-00010575: FEBRUARY 23	2,755.00	2/28/2023
VPV23210	PETERKORT CENTRE II LLC	LEASE: MARCH 2023	8,597.94	2/28/2023
VPV23211	NORTHWEST STAFFING RESOURCES	TEMPORARY HELP	1,170.35	2/28/2023
VPV23212	OREGON STATE UNIVERSITY	IGA 23-1002: OCTOBER-DECEMBER 2023	58,151.81	2/28/2023
VPV23213	OREGON STATE UNIVERSITY	IGA 23-1003: JULY-DECEMBER 2023	16,973.20	2/28/2023
VPV23214	PACIFIC OFFICE AUTOMATION INC	COPIERS RENTAL: JANUARY 2023	423.02	2/28/2023
VPV23215	RADCO CORP	PRINTING: OREGON FOREST FACTS	5,210.00	2/28/2023

Vouchers - February 2023

VPV23216	WASHINGTON FARM FORESTRY ASSOCIATION	ADVERTISING: WINTER 2023	1,010.00	2/28/2023
VPV23217	ADMIN SCHOOL DISTRICT #1 DESCHUTES CO	TEACHER CONFERENCE REIMBURSEMENT	1,229.40	2/28/2023
VPV23218	BRIGHTON ACADEMY	BUS TRANSPORTATION	298.40	2/28/2023
VPV23219	LINN CO SCH DIST 552	TEACHER CONFERENCE REIMBURSEMENT	400.00	2/28/2023
VPV23220	LINCOLN COUNTY SCHOOL DISTRICT	TEACHER CONFERENCE REIMBURSEMENT	534.55	2/28/2023
VPV23221	LOGOS PUBLIC CHARTER SCHOOL	BUS TRANSPORTATION	200.00	2/28/2023
VPV23222	UMATILLA CO SCH DIST 2	TEACHER CONFERENCE REIMBURSEMENT	596.00	2/28/2023
VPV23223	PORTLAND PUBLIC SCHOOLS	BUS TRANSPORTATION	6,603.40	2/28/2023
VPV23224	PORTLAND PUBLIC SCHOOLS	BUS TRANSPORTATION	598.71	2/28/2023
VPV23225	YAKONA NATURE PRESERVE	TEACHER CONFERENCE REIMBURSEMENT	98.00	2/28/2023
BTTE2317	STATE OF OREGON SECRETARY OF STATE	AUDIT ASSESSMENT	404.00	2/17/2023
BTTE2318	DEPARTMENT OF ADMINISTRATIVE SERVICES	MOTOR POOL: JANUARY 2023	465.46	2/17/2023
CR002317	OREGON STATE TREASURY	BANK FEES: JANUARY 2023	11.00	2/9/2023
CR002320	OREGON STATE TREASURY	BANK FEES: FEBRUARY 2023	11.20	2/28/2023
			<hr/>	
<b>TOTAL VOUCHERS - FEBRUARY 2023</b>			<b>\$ 231,170.30</b>	
<b>TOTAL PERSONNEL SERVICES - FEBRUARY 2023</b>			<b>\$ 108,304.69</b>	
			<hr/>	
<b>GRAND TOTAL EXPENDITURES</b>			<b>\$ 339,474.99</b>	

## OFRI TAX CEILING

OFRI legislation grants the Board authority to adjust the maximum tax rate annually in an amount equal to the previous year's increase in the U.S. Bureau of Labor Statistics Consumer Price Index, West Region.

The Board has elected to adjust the tax ceiling each year from \$0.75 mbf in the enabling legislation to \$1.67 mbf in the Fiscal Year 2022-23 budget.

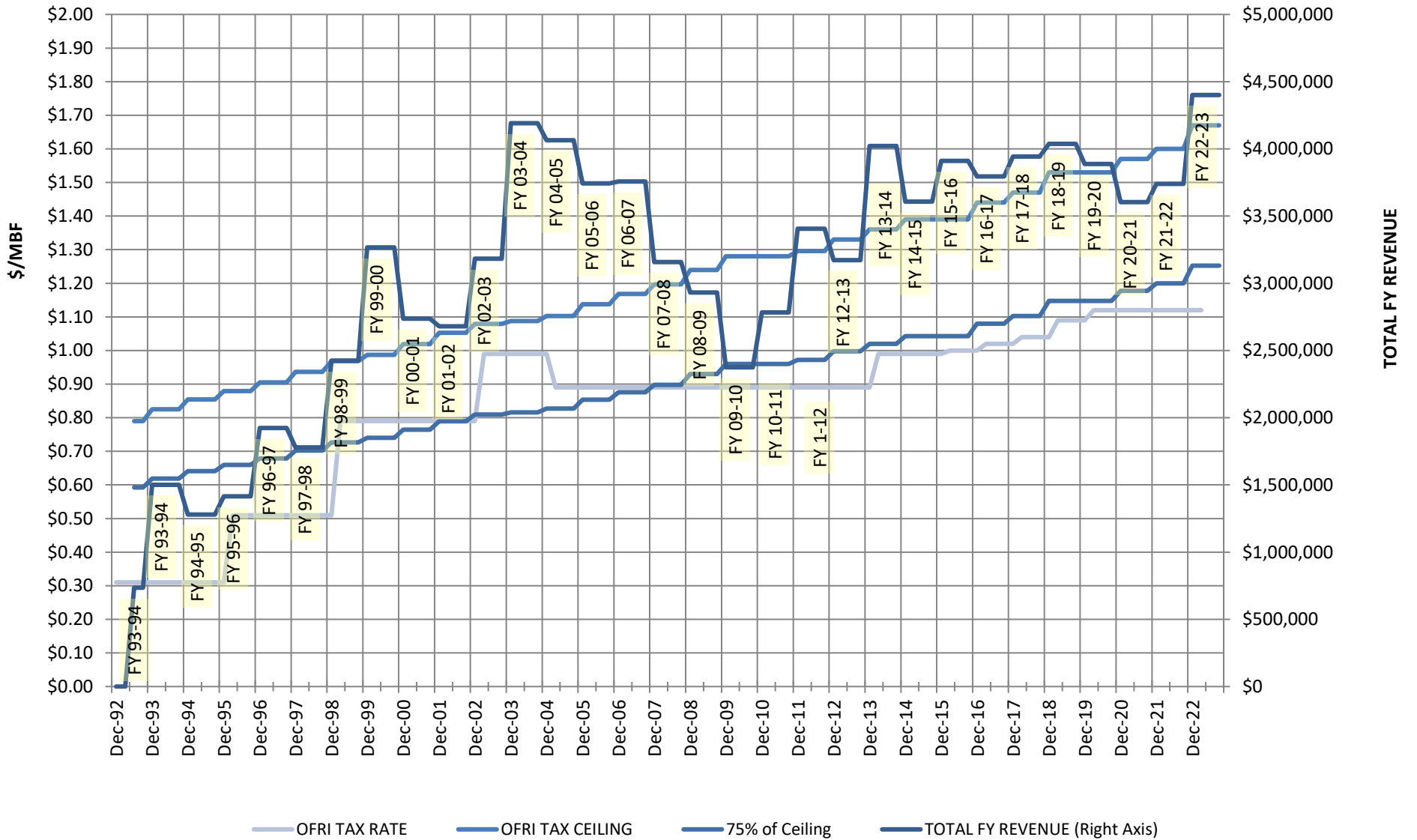
The actual harvest tax rate set in the legislation was \$0.31 mbf and was increased to \$0.51 mbf in January 1996, \$0.79 mbf in January 1999, and \$0.99 mbf in January 2003. The actual rate was reduced to \$0.89 mbf in January 2005, increased to \$0.99 mbf in January 2014, \$1.00 mbf in January 2016; \$1.02 in January 2017; \$1.04 in January 2018; and \$1.12 in January 2019.

The U.S. Bureau of Labor Statistics Consumer Price Index, West Region for the past 12 months is 5.1 percent. Based on 5.1 percent, the adjusted tax ceiling for the Fiscal Year 2023-24 budget would be \$1.76 mbf.

**Fiscal Year 2022-23 and 2023-24  
Forest Products Harvest Tax Projections**

<b>Fiscal Year 2022-23 Projections/Actuals</b>						
<b>Qtr</b>	<b>Timber Harvested</b>	<b>Tax Received by Dept. of Revenue</b>	<b>Payment Received by OFRI</b>	<b>Estimated Harvest Level</b>	<b>Rate</b>	<b>Budget</b>
2022q2	January - March	April - June	August	1,310,893	\$ 1.12	\$ 1,468,200.37
2022q3	April - June	July - September	November	939,370	\$ 1.12	\$ 1,052,096.49
2022q4	July - September	October - December	February	924,722	\$ 1.12	\$ 1,035,688.84
2023q1	October - December	January - March	May	754,339	\$ 1.12	\$ 844,859.68
				3.93		\$ 4,400,845.38
<i>Note: actual FPHT received</i>						
<b>Fiscal Year 2023-24 Projections</b>						
<b>Qtr</b>	<b>Timber Harvested</b>	<b>Tax Received by Dept. of Revenue</b>	<b>Payment Received by OFRI</b>	<b>Estimated Harvest Level</b>	<b>Rate</b>	<b>Budget</b>
2023q2	January - March	April - June	August	891,872	\$ 1.12	\$ 998,896.64
2023q3	April - June	July - September	November	741,291	\$ 1.12	\$ 830,245.92
2023q4	July - September	October - December	February	929,877	\$ 1.12	\$ 1,041,462.24
2024q1	October - December	January - March	May	703,405	\$ 1.12	\$ 787,813.60
				3.266		\$ 3,658,418.40

## OFRI TAX RATE AND CEILING HISTORY - 1992-2023



## **Oregon Forest Resources Institute Fiscal Year 2023-24 Planning**

### *Revenue Assumptions*

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- Minimum beginning balance target of \$1,000,000.
- The FPHT tax for FY 23-24 will remain at \$1.12/mbf. Consider potential increases in the future, subject to approval by the OFRI board, to keep pace with inflation and position OFRI for continued effectiveness and financial stability.
- Assume reduced private statewide timber harvest the next two years:
  - FY 2023-24 3.266 bbf
  - FY 2024-25 3.404 bbf
- Based on private statewide timber harvest of 3.266 bbf, estimate that OFRI will receive \$3.69 million in annual revenue from the forest products harvest tax.

## Oregon Forest Resources Institute Fiscal Year 2023-24 Planning

### Expenditure Assumptions

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- Base all personnel and programmatic spending on the long-term allocation goals set by the OFRI board to reflect OFRI’s mission, goals and Strategic Plan\*:

<u>Program</u>	<u>Board Goal</u>	<u>Staff Recommended**</u>
Public Education	48.5%	42.1%
K-12 Education	23%	23.8%
Landowner Education	11%	15.9%
New Opportunities	5%	3.7%
Administration	12.5%	15.2%

\* Allocations are somewhat fungible, depending on current year’s needs and opportunities.

\*\*Data pulled from multiple worksheets and rounding causes total to be 100.7%.

- Budget approximately \$4.6 million in expenditures for FY 2023-24. In following years, plan to steadily ramp down these expenditures to ensure alignment with anticipated forest products harvest tax revenue.
- Due to expenditures related to the Private Forest Accord in proposed Fiscal Year 2023-24, the Fiscal Year 2024-25 budget expenditures will be reduced.
- Budget 6.3% for cost-of-living increases for all current staff beginning July 1, 2024.
- Fund public educational media at sufficiently high levels to purchase a robust statewide television buy in the three major media markets: Portland Metro, Eugene and Medford and satellite areas. Includes statewide Internet and streaming services such as Hulu, YouTube, Pandora, etc.
- Continue to fund social media marketing efforts, i.e., social media (e.g., Twitter, Facebook, Instagram), blogs, electronic newsletters, etc.

**OREGON FOREST RESOURCES INSTITUTE  
PROPOSED FISCAL YEAR 2023-24 BUDGET**

	<u>APPROVED FY 2022-23</u>	<u>PROJECTED FY 2022-23</u>	<u>PROPOSED FY 2023-24</u>	<u>OVER/ (UNDER)</u>	<u>%</u>
<b><u>REVENUE</u></b>					
BEGINNING BALANCE JULY	\$ 2,916,787	\$ 2,681,244	\$ 2,579,864	\$ (336,923)	-11.55%
REVENUE - SALES/OTHER	\$ -	\$ -	\$ -	\$ -	
INTEREST	\$ 20,000	\$ 20,000	\$ 20,000	\$ -	0.00%
HARVEST TAX	\$ 4,036,480	\$ 4,400,845	\$ 3,658,418	\$ (378,062)	-9.37%
<b>TOTAL REVENUE - CASH AVAILABLE</b>	<b>\$ 6,973,267</b>	<b>\$ 7,102,089</b>	<b>\$ 6,258,283</b>	<b>\$ (714,984)</b>	<b>-10.25%</b>
<b><u>EXPENDITURES</u></b>					
<b><u>PERSONNEL SERVICES:</u></b>					
SALARY & WAGES	\$ 978,253	\$ 910,083	\$ 1,024,452	\$ 46,199	4.72%
OTHER PERSONNEL EXPENSES	\$ 568,137	\$ 540,322	\$ 686,318	\$ 118,181	20.80%
<b>TOTAL PERSONAL SERVICES</b>	<b>\$ 1,546,390</b>	<b>\$ 1,450,405</b>	<b>\$ 1,710,770</b>	<b>\$ 164,380</b>	<b>10.63%</b>
<b><u>SERVICES AND SUPPLIES:</u></b>					
INSTATE TRAVEL	\$ 74,175	\$ 66,438	\$ 68,250	\$ (5,925)	-7.99%
OUT OF STATE TRAVEL	\$ 15,800	\$ 14,220	\$ 11,475	\$ (4,325)	-27.37%
OFFICE EXPENSES	\$ 29,958	\$ 25,808	\$ 31,858	\$ 1,900	6.34%
TELECOMMUNICATIONS	\$ 22,064	\$ 15,576	\$ 22,232	\$ 168	0.76%
GOVERNMENT SERVICE CHARGES	\$ 8,249	\$ 8,249	\$ 5,740	\$ (2,509)	-30.42%
PUBLICATIONS / EDUCATIONAL MEDIA	\$ 1,267,050	\$ 1,204,526	\$ 939,800	\$ (327,250)	-25.83%
PROFESSIONAL SERVICES	\$ 1,530,950	\$ 1,303,903	\$ 1,340,450	\$ (190,500)	-12.44%
LEGAL SERVICES	\$ 30,000	\$ 20,000	\$ 25,000	\$ (5,000)	-16.67%
EMPLOYEE TRAINING	\$ 2,750	\$ 5,250	\$ 1,250	\$ (1,500)	-54.55%
EMPLOYEE RECRUIT., WELLNESS & SAFETY	\$ 800	\$ 206	\$ -	\$ (800)	-100.00%
DUES AND SUBSCRIPTIONS	\$ 14,723	\$ 7,733	\$ 4,889	\$ (9,834)	-66.79%
FACILITIES RENTAL	\$ 126,131	\$ 131,431	\$ 128,750	\$ 2,619	2.08%
FACILITIES MAINTENANCE	\$ 500	\$ 250	\$ 500	\$ -	0.00%
AGENCY SERVICES AND SUPPLIES	\$ 328,250	\$ 254,552	\$ 320,050	\$ (8,200)	-2.50%
OTHER SERVICES AND SUPPLIES	\$ 4,500	\$ 3,750	\$ 5,000	\$ 500	11.11%
EXPENDABLE PROPERTY	\$ 20,520	\$ 9,928	\$ 8,900	\$ (11,620)	-56.63%
<b>TOTAL SERVICES AND SUPPLIES</b>	<b>\$ 3,476,420</b>	<b>\$ 3,071,820</b>	<b>\$ 2,914,144</b>	<b>\$ (562,276)</b>	<b>-16.17%</b>
<b>GRAND TOTAL EXPENDITURES</b>	<b>\$ 5,022,810</b>	<b>\$ 4,522,225</b>	<b>\$ 4,624,914</b>	<b>\$ (397,896)</b>	<b>-7.92%</b>
<b>TOTAL REVENUE - CASH AVAILABLE</b>	<b>\$ 6,973,267</b>	<b>\$ 7,102,089</b>	<b>\$ 6,258,283</b>	<b>\$ (714,984)</b>	<b>-10.25%</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 5,022,810</b>	<b>\$ 4,522,225</b>	<b>\$ 4,624,914</b>	<b>\$ (397,896)</b>	<b>-7.92%</b>
<b>ENDING BALANCE</b>	<b>\$ 1,950,457</b>	<b>\$ 2,579,864</b>	<b>\$ 1,633,370</b>	<b>\$ (317,087)</b>	<b>-16.26%</b>



**Oregon Forest Resources Institute  
Program and Administrative Expenses  
Proposed Fiscal Year 2023-24**

**REVENUE**

	<b>Approved FY 22-23</b>	<b>Projected FY 22-23</b>	<b>Proposed FY 23-24</b>
Beginning Balance as of July 1*	\$2,916,787	\$2,681,244	\$2,579,864
Revenue – Interest	\$20,000	\$20,000	\$20,000
Revenue – Other	\$0	\$0	\$0
Harvest Tax	\$4,036,480	\$4,400,845	\$3,658,418
Proposed budget based on statewide timber harvest of 3.266 BBF and a FPHT of \$1.12/MBF.			
<b>Total Revenue - Cash Available</b>	<b>\$6,973,267</b>	<b>\$7,102,089</b>	<b>\$6,258,282</b>

\* Represents actual beginning balance as of July 1, 2022

**EXPENDITURES**

	<b>Approved FY 22-23</b>	<b>Proposed FY 23-24</b>	<b>Variance</b>
Public Education	\$1,761,900	\$1,303,150	-\$458,750
K-12 Teacher Education	\$724,450	\$707,350	-\$17,100
Landowner Education	\$435,200	\$462,500	\$27,300
New Opportunities	\$150,000	\$100,000	-\$50,000
Office Services	\$358,895	\$297,919	-\$60,976
Staff Travel	\$45,975	\$43,225	-\$2,750
Personnel	\$1,546,390	\$1,710,770	\$164,380
<b>Total Expenditures</b>	<b>\$5,022,810</b>	<b>\$4,624,914</b>	<b>-\$397,896</b>

**SUMMARY**

	<b>Approved FY 22-23</b>	<b>Proposed FY 23-24</b>	<b>Variance</b>
<b>TOTAL REVENUE - CASH AVAILABLE</b>	<b>\$6,973,267</b>	<b>\$6,258,282</b>	<b>-\$714,985</b>
<b>TOTAL EXPENDITURES</b>	<b>\$5,022,810</b>	<b>\$4,624,914</b>	<b>-\$397,896</b>
<b>RESERVE FOR FOLLOWING FISCAL YEAR</b>	<b>\$1,950,457</b>	<b>\$1,633,368</b>	<b>-\$317,089</b>

	<b>Approved FY 22-23</b>	<b>Proposed FY 23-24</b>	<b>Variance</b>
<b>PUBLIC EDUCATION</b>			
<b>Educational Media</b>	\$ 1,324,500	\$ 985,000	\$ (339,500)
Production of two educational media spots to run in the fall of 2023 and spring of 2024 in multiple media markets, as well as on digital and streaming platforms. Includes agency fees and trade media. (These runs would be pared down 20% compared to FY 22-23.)			
<b>Publications</b>	\$ 143,300	\$ 165,550	\$ 22,250
Design and printing of two special reports, 2025 Forest Economic Report and FY 22-23 Annual Report. Proofreading of all OFRI materials.			
<b>Videos/Timelapse</b>	\$ 61,000	\$ 10,000	\$ (51,000)
Software, stock footage and video/audio services needed to produce videos to serve OFRI programs.			
<b>Public Opinion Research</b>	\$ 86,000	\$ 33,000	\$ (53,000)
Spring 2024 statewide post-ad tracking and consulting (none for fall 2023).			
<b>Website Development</b>	\$ 63,600	\$ 27,600	\$ (36,000)
Website maintenance.			
<b>Sponsorships</b>	\$ 18,000	\$ 11,000	\$ (7,000)
Oregon Business Leadership Summit, Starker Lecture Series and #forestproud (NAFP).			
<b>Podcast</b>	\$ 1,000	\$ -	\$ (1,000)
Equipment needed for podcast purchased in FY 22-23.			
<b>Public Interpretation</b>	\$ 26,500	\$ 30,000	\$ 3,500
New signage at the Rediscovery Forest and 2020 Labor Day fires interpretive signage.			
<b>Forest Tours</b>	\$ 21,500	\$ 21,500	\$ -
Estimated cost of OFRI board tour in fall 2024			
<b>Rediscovery Forest Site Management</b>	\$ 8,500	\$ 11,500	\$ 3,000
Supplies, site maintenance, tools, service contracts needed to execute long-term forest management plan.			
<b>Landowner Signage</b>	\$ 8,000	\$ 8,000	\$ -
Provide "Planted" landowner signage.			
<b>Total Public Education</b>	<b>\$ 1,761,900</b>	<b>\$ 1,303,150</b>	<b>\$ (458,750)</b>

	<b>Approved FY 22-23</b>	<b>Proposed FY 23-24</b>	<b>Variance</b>
<b>K-12 TEACHER AND YOUTH EDUCATION</b>			
Oregon Natural Resources Education Program (ONREP) Statewide program in collaboration with OSU Extension that provides professional development for K-12 teachers, helping them incorporate forestry and natural resources education in their classrooms.	\$ 246,600	\$ 246,600	\$ -
Statewide Classroom Program Statewide program that delivers a unique and effective classroom forestry education program for pre-kindergarten through eighth-grade students presented by trained facilitators. Administered by Oregon Women in Timber.	\$ 217,600	\$ 217,600	\$ -
Field Trip Transportation Reimbursement to school districts for students to attend forestry education programs at partner sites, including the Rediscovery Forest, and field programs provided by ODF, Port Blakely, Forests Today & Forever, Starker Forests, OSU and others.	\$ 95,000	\$ 95,000	\$ -
Rediscovery Forest K-12 Forestry Education Program Includes student journals and equipment for field use for the Oregon Garden Natural Resources Education Program sponsored by OFRI.	\$ 27,300	\$ 31,200	\$ 3,900
K-12 Teacher Professional Development OFRI-led professional development for high school natural resources teachers using OFRI forestry curriculum, includes workshops and tours. Includes substitute reimbursement for teachers to attend professional development workshops; travel. Also includes other OFRI-led professional development.	\$ 57,000	\$ 45,000	\$ (12,000)
Secondary Student Programs & Careers in Forestry Outreach Support for forest sector career initiatives.	\$ 7,450	\$ 10,950	\$ 3,500
Publications Reprint and create new publications for distribution to K-12 teachers and students.	\$ 46,000	\$ 38,000	\$ (8,000)
K-12 Teacher Website Maintain LearnForests.org.	\$ 7,500	\$ 3,000	\$ (4,500)
Envirothon Continuation of statewide Envirothon, presented by OFRI.	\$ 20,000	\$ 20,000	\$ -
<b>Total Teacher/Youth Education</b>	<b>\$ 724,450</b>	<b>\$ 707,350</b>	<b>\$ (17,100)</b>

	<b>Approved FY 22-23</b>	<b>Proposed FY 23-24</b>	<b>Variance</b>
<b>FOREST LANDOWNER EDUCATION</b>			
Woodland Owner/Master Woodland Manager Agreement with OSU Forestry Extension to coordinate the Master Woodland Manager Program and provide forest management training and education to underserved audiences such as the Women Owning Woodlands Network.	\$ 120,000	\$ 120,000	\$ -
Forestry Extension Landowner Education Agreement with OSU Extension to support Tree Schools and provide new landowner education programs.	\$ 40,000	\$ 40,000	\$ -
Wildlife in Managed Forests Program Continuation of Wildlife in Managed Forests program.	\$ 55,000	\$ 56,000	\$ 1,000
Publications Miscellaneous reprints of landowner publications as needed.	\$ 130,000	\$ 154,500	\$ 24,500
Hopkins Educational Consortium Continues funding for Forests Forever, Inc. to support landowner education at Hopkins Demonstration Forest.	\$ 15,000	\$ 15,000	\$ -
OFRI Landowner Workshops Continues support for OSAF Annual Meeting, Family Forest Convention (OSWA & OTFS), WFCA Forest Vegetation Management Conference and Forestry Communications Workshop.	\$ 17,200	\$ 22,000	\$ 4,800
OSWA Landowner Workshops Maintains support for OSWA landowner workshops.	\$ 20,000	\$ 20,000	\$ -
Forest Landowner Database OFRI support to update and maintain forest landowner database by supporting users, maintaining website and updating data.	\$ 10,000	\$ 5,000	\$ (5,000)
Landowner Website Maintenance Maintains KnowYourForest.org content.	\$ 15,000	\$ 15,000	\$ -
Rediscovery Forest Landowner Education Program and contractor support for landowner classes at the OGRF for family forest landowners.	\$ 6,000	\$ 8,000	\$ 2,000
Display Booth Maintains presence at Tree School, OSWA, OSAF, The Wildlife Society, AOL, Western Forestry & Conservation Association and NCASI.	\$ 2,000	\$ 2,000	\$ -
Motor Pool Vehicle for Director of Forestry	\$ 5,000	\$ 5,000	\$ -
<b>Total Landowner Education</b>	<b>\$ 435,200</b>	<b>\$ 462,500</b>	<b>\$ 27,300</b>

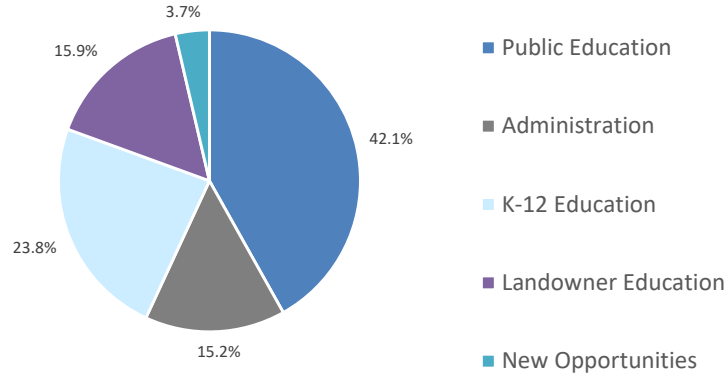
	<u>Approved FY 22-23</u>	<u>Proposed FY 23-24</u>	<u>Variance</u>
<b>NEW OPPORTUNITIES</b>			
To be designated	\$ 150,000	\$ 100,000	\$ (50,000)
<b>Total New Opportunities</b>	<b>\$ 150,000</b>	<b>\$ 100,000</b>	<b>\$ (50,000)</b>

	<u>Approved FY 22-23</u>	<u>Proposed FY 23-24</u>	<u>Variance</u>
<b>PERSONNEL</b>			
Salary & Wages	\$ 978,253	\$ 1,024,452	\$ 46,199
COLA increase of 6.3%			
Other Personnel Expenses	\$ 568,137	\$ 686,318	\$ 118,181
Based on estimates for PERS and health care.			
Staff Travel	\$ 45,975	\$ 43,225	\$ (2,750)
<b>Total Personnel</b>	<b>\$ 1,592,365</b>	<b>\$ 1,753,995</b>	<b>\$ 161,630</b>

	<u>Approved FY 22-23</u>	<u>Proposed FY 23-24</u>	<u>Variance</u>
<b>OFFICE SERVICES</b>			
General Office	\$ 325,495	\$ 267,519	\$ (57,976)
Includes office lease, office supplies, utilities, government charges, office equipment and completing strategic plan in FY 23-24. Savings from audit implementation completed.			
Computer Support	\$ 22,400	\$ 17,400	\$ (5,000)
Contractor support for all computer equipment and server backup systems.			
ODF Support	\$ 5,500	\$ 6,000	\$ 500
Agreement with ODF for financial services.			
Motor Pool Vehicle for Executive Director	\$ 5,500	\$ 7,000	\$ 1,500
<b>Total Office Services</b>	<b>\$ 358,895</b>	<b>\$ 297,919</b>	<b>\$ (60,976)</b>
<b>Total Expenditures</b>	<b>\$ 5,022,810</b>	<b>\$ 4,624,914</b>	<b>\$ (397,896)</b>

**OREGON FOREST RESOURCES INSTITUTE  
Proposed Fiscal Year 2023-24**

**Administration and Program Expenses as a Percentage of Overall Proposed 2023-24 Budget**



	Public Education	K-12 Education	Landowner Education	New Opportunities	Administration
<b>Strategic Plan Target</b>	48.5%	23%	11%	5%	12.5%
<b>FY 23-24 Budget</b>	42.1%	23.8%	15.9%	3.7%	15.2%

**FTE Allocation as a Percentage of Programs**

Public Education		K-12 Education		Landowner Education		New Opportunities		Administration		
Admin	0.0%	Admin	0.0%	Admin	0.0%	Admin	0.0%	Admin	100.0%	
Jordan	80.0%	Jordan	5.0%	Jordan	10.0%	Jordan	5.0%	Jordan	0.0%	
LO Mgr	15.0%	LO Mgr	5.0%	LO Mgr	78.0%	LO Mgr	2.0%	LO Mgr	0.0%	
Kathy	3.0%	Kathy	3.0%	Kathy	3.0%	Kathy	0.0%	Kathy	91.0%	
Norie	0.0%	Norie	95.0%	Norie	0.0%	Norie	5.0%	Norie	0.0%	
Rikki	1.0%	Rikki	99.0%	Rikki	0.0%	Rikki	0.0%	Rikki	0.0%	
Jim	50.0%	Jim	5.0%	Jim	10.0%	Jim	10.0%	Jim	25.0%	
Inka	90.0%	Inka	4.0%	Inka	5.0%	Inka	1.0%	Inka	0.0%	
Julie	62.0%	Julie	3.0%	Julie	30.0%	Julie	5.0%	Julie	0.0%	
	3.01		2.19		1.36		0.28		2.16	9.000

**DESCRIPTIONS**

**Public Education:** Program and salary expenses, including other personnel expenses (OPE), to direct OFRI's educational media, prepare publications, conduct public opinion research and sponsor or co-sponsor conferences, and workshops and public presentations on forest-related topics. Also includes monitoring news coverage of the forest sector, building and maintaining relationships with the press, sending out news releases, meeting with editorial boards, writing OpEds; and writing, distributing and marketing OFRI's electronic newsletters, blogs and social media. Finally, sponsor and support outreach education through public tours and interpretive signage, as well as to manage forestry exhibits and the Oregon Garden Rediscovery Forest.

**K-12 Education:** Program and salary expenses, including OPE, to build understanding and support among teachers to teach students about forests, forestry and forest management. The program includes workshops for teachers on natural resources topics and programs for K-12 students at the Rediscovery Forest, and transportation support for field trips at partner facilities. Produces grade-specific student materials. OFRI also conducts statewide forest careers outreach to high school students, teachers and adults.

**Landowner Education:** Program and salary expenses, including OPE, to provide training to forest landowners and managers through support for programs such as OSU Forestry Extension Master Woodland Manager program, and workshops and development of educational tools.

**New Opportunities:** Program and salary expenses, including OPE, to fund new opportunities, which support various one-time projects.

**Administration:** Expenses incurred in controlling and directing the organization that are not directly identifiable with program expenses.

## Potential OFRI Special Report Themes FY 2023-24

Open for board discussion and input (additional ideas will be taken at meeting)

- **Climate Change and Oregon's Forests** – A growing body of scientific research is revealing how Oregon's forests are affected by climate change, offering insights into how to manage those forests for a changing climate, as well as the powerful ways Oregon's vast forests, and the industries and communities that rely on them, are part of the climate solution. This report will include:
  - An overview of how Oregon's forests are affected by climate change, from longer wildfire seasons to more severe outbreaks of tree-killing insects.
  - Potential strategies, based on the latest research, for managing forests for a changing climate such as restoring fire resiliency in overgrown forests and planting tree species that are more adapted to a warmer, drier climate.
  - A discussion of how forests, trees and wood products store carbon, contributing to combating the effects of climate change and further underscoring the need to preserve and sustain Oregon's forests into the future.
  
- **Resilient Buildings made from Resilient Forests** – In partnership with the TallWood Design Institute to address the commonly asked questions by architects, engineers, and construction communities about Oregon forests and forest management. This report will include:
  - A discussion on how sustainably managed forest contributes to sustainable wood building materials.
  - Overview of forest management techniques from reforestation to harvest.
  - Brief overview of regulations and rules protecting Oregon forests.
  - Brief overview of third-party certifications.
  - Potential story would be to feature the new Port of Portland airport terminal and the connection to forests.
  
- **Wildlife in Oregon's Managed Forests** – Different wildlife species prefer different habitats and these habitats can be found in managed forests. This report will include:
  - A review of the forest management cycle and what sorts of habitats are provided at different points in the cycle.
  - A review of the types of wildlife that favor young, middle aged and older forest habitats, and the ones that are generalists.
  - A discussion of the habitat factors that highlight each forest type, including tree size, structural features, and edges.
  - A discussion of how forest management can be adjusted to favor certain wildlife groups.
  - A look at how managed forests contribute to wildlife and habitat research.
  - A brief overview of habitat conservation plans (a general overview-not highlighting any certain plan)

OREGON FOREST RESOURCES INSTITUTE  
PFA Video Proposal  
March 2023

**Title: PFA/Forest Practice Changes**

**Goal:**

OFRI wants to help the general public understand the recent changes to forest practices stemming from the Private Forest Accord (PFA). Oregon's forest practices have changed significantly in order to expand the habitat of key aquatic species in the state. This is a significant expansion of habitat protections which the general public may have heard about in the past two years. This is an opportunity to give them some specific details about the PFA history and the new protective regulations in place.

**Background:**

The PFA was a set of major changes to forest practices in Oregon. The general public, however, may have caught little detail of the changes that occurred. The process is also not a one-time event, but an iterative set of changes that relies on milestones reached over a five-year time frame, and an ongoing adaptive science component. There are many, many details related to the PFA and forest practice changes. There is a risk of overwhelming a general audience, and these videos intend to provide condensed, concrete details that will help the general public understand the scope of the changes.

**Project Details:**

A **multi-part video series** will offer a summary of various topics related to the Private Forest Accord and the subsequent laws and regulation changes stemming from the effort. This series is intended to provide the general public a high-level summary of the changes related to the PFA, without getting into the operational specifics of any of the topics. We intend for these to be approachable, not exhaustive looks at the new changes. The initial videos may include:

- A summary of the PFA (history, intent, etc)
- Expanded riparian habitats
- New forest road program
- Large forestland owner vs. small forestland owner

For the main series, each video is intended to be between 3-4 minutes in length.

**Audience:**

General public

**Sample Project Partners:**

Oregon Small Woodlands Association

Oregon Department of Fish and Wildlife

Oregon Department of Forestry

PFA participants



**Production:**

This series would be managed and produced internally with assistance and additional camera work aided by CAWOOD Communications. CAWOOD would contract with camera operators to get additional B-roll footage of forest operations and other related events.

**Structure:**

Each spot will be narrated. When appropriate, appropriate faces could be introduced to highlight particular topics. This will allow us to craft the message more succinctly and directly.

Potential interviews for each topic:

Summary of the PFA

- Jason Miner – Governor’s office
- ODF representative – Talk to Joy K. for recommendation

Expanded Riparian Habitats

- Tiffany Garcia- Wildlife biologist
- Jennifer Ward - Stewardship forester

New forest roads program

- Anna Vesper – Road engineer
- Greg Erb – ODF (engineering)

Large forestland owner vs. small forestland owner

- Ask OFIC (Seth Barnes) for recommendation – Large forestland owner representation
- Rick Zenn – Small forestland owner representative (Ken Nygren recommended)

Three dimensional models will be used when available to diagram changes to forest practices. Technical diagrams will be used sparingly.

**For more information, contact:**

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Oregon Forest  
Resources Institute

## Oregon Forest Resources Institute 2024 Board Meeting Schedule

<u>Date</u>	<u>Location</u>
Thursday, January 18	NW Wine Studies, Salem
Thursday, March 14	Teleconference Call
Thursday, April 18	NW Wine Studies, Salem
Thursday, July 18	NW Wine Studies, Salem
Thursday, October 17 (meeting)	TBD
Friday, October 18 (tour)	TBD

DRAFT

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